PRINCE2® Agile Foundation
VERSION 2

Sample Paper 1

Question Booklet | Multiple Choice

Examination | 1 Hour

PeopleCert

Official Training Materials

Sample Paper 1

Question Booklet

Multiple Choice

Examination Duration: 1 hour

Instructions

1. You should attempt all 40 questions. Each question is worth one mark.

2. There is only one correct answer per question.

3. You need to answer 24 questions correctly to pass the exam.

4. Mark your answers on the answer sheet provided.

5. You have 60 minutes to complete this exam.

6. This is a 'closed book' exam. No material other than the exam paper is allowed.

1.   In which process should an agile enablement workshop be held?

    A. Starting up a project
    B. Initiating a project
    C. Directing a project
    D. Managing a stage boundary

2.   In project management and agile, what is often seen as a challenge when merging the two?

    A. No reporting mechanisms in agile
    B. No tracking metrics
    C. Having no common language or terminology
    D. Having a common language across the organization

3.   According to the recommended risk management technique, when are risks **MOST LIKELY** to be identified?

    A. As part of team and project retrospectives
    B. As part of progress reviews
    C. As part of iterations and project stages
    D. As part of project closure

4.   In the kickoff workshop, what aims to foster familiarity and establish connections?

    A. Team values and norms
    B. Team decision matrix
    C. Team introduction
    D. Team dashboards

5.   In which process should the project board delegate day-to-day management of the project to the project manager?

    A. Directing a project
    B. Initiating a project
    C. Managing product delivery
    D. Controlling a stage

6.   How is the 'managing a stage boundary' process used?

    A. By providing overall control while delegating day-to-day management
    B. By ensuring that the project board can decide on the next steps
    C. By taking care that the stage remains within the tolerances
    D. By establishing solid foundations for the project

7.   Which of the following describes the difference between 'being agile' and 'doing agile'?

    A. 'Being agile' focuses on following specific agile processes, while 'doing agile' is about adopting a mindset of flexibility
    B. 'Being agile' is about adopting a mindset of flexibility, while 'doing agile' focuses on following specific processes
    C. 'Being agile' is about controlling change, while 'doing agile' focuses on following frameworks rigidly
    D. 'Being agile' focuses on following frameworks rigidly, while 'doing agile' is about controlling change

8. What is the purpose of scaling up agile within an organization?

    A. To prioritize short-term goals over long-term sustainability
    B. To enhance the efficiency of individual agile teams
    C. To align multiple teams toward shared goals and processes
    D. To create new governance structures for individual teams

9. Which characteristic of the agile mindset promotes autonomy and self-management within teams?

    A. Respect
    B. Empowerment
    C. Adaptability
    D. Transparency

10. In which activity of the PRINCE2 Agile planning approach is the release map updated?

    A. Documenting the plan
    B. Preparing estimates
    C. Preparing the budget
    D. Organizing work packages

11. Which layer of the Agile Onion promotes continuous learning, improvement, and flexibility?

    A. Mindset
    B. Processes
    C. Values
    D. Practices

12. Which principle explains if a project can still deliver value?

    A. Ensure continued business justification
    B. Tailor to suit the project
    C. Manage by exception
    D. Focus on products

13. In which workshop does the team share key accomplishments of their iteration?

    A. Team retrospective workshop
    B. Team planning workshop
    C. Project closure workshop
    D. Project canvas workshop

14. Which of the following includes a list of new features for a product?

    A. End project report
    B. Work package
    C. Backlog
    D. User story

15. What technique is used to help identify the specific benefits a solution can deliver to its users?

    A. Delegation matrix
    B. Team skill matrix
    C. Persona
    D. Definition of Done

16. What is a benefit of 'being agile and doing agile'?

    A. Organizational resilience and alignment
    B. Tightly defined controls among specialist teams
    C. Quality checks at later development stages
    D. Focus on time and cost

17. Which role should be consulted to assess and agree the priority of tasks when trading or swapping requirements?

    A. Product owner
    B. Project manager
    C. Developer
    D. Team coach

18. What is used to schedule when features will be delivered?

    A. Frequent releases
    B. Trading/swapping
    C. Burn-down charts
    D. Definition of Done

19. Which statement describes the PRINCE2 Agile approach for the quality practice?

    A. Agile adoption issues are identified by using the Agilometer
    B. Requirements are expressed in the project backlog
    C. Benefits management actions and reviews should be defined
    D. Informal issues and required actions should be recorded

20. How should the issue management approach be tailored in the issues practice?

    A. By emphasizing the frequency of releases
    B. By embracing and supporting change
    C. By defining the Minimum Viable Product
    D. By defining the form of procurement

21. Which characteristic of a project implies that projects have a start and an end?

    A. Change
    B. Cross-functional
    C. Temporary
    D. Unique

22. Which practice has the purpose of defining the project's responsibilities?

   A. Plans
   B. Organization
   C. Business case
   D. Risk

23. What aids the collection of actionable insights for continuous improvement when transitioning into the operational environment?

   A. Quick-start guides
   B. User surveys and retrospectives
   C. Maintenance schedules
   D. Detailed SLAs

24. What is the focus of continuous agile development and operations?

   A. Maximizing the need for collaboration between teams
   B. Developing and maintaining software with irregular updates
   C. Ensuring the product is deployable
   D. Increasing manual intervention to enhance product quality

25. How can AI be used to enhance decision-making in PRINCE2 Agile projects?

   A. By enabling machines to replace project managers
   B. By analysing historical data and real-time metrics to provide predictive insights
   C. By automating creative tasks
   D. By removing the need for human involvement in strategic decisions

26. In which workshop are the team OKRs defined?

   A. Release planning workshop
   B. Team planning workshop
   C. Progress review workshop
   D. Project closure workshop

27. Which of the following describes 'servant leadership'?

   A. Believing that any person can learn
   B. Understanding the application of the proposed changes
   C. Putting team members' needs above your own
   D. Communicating using body gestures

28. How should the benefits management approach be tailored in the business case practice?

   A. By defining the Minimum Viable Product
   B. By describing how agile will be used
   C. By emphasizing the frequency of planned releases
   D. By detailing the impact on operations and maintenance

29. How is the progress practice used?

   A. By controlling changes to the project's baseline
   B. By estimating how much work is to be delivered and when
   C. By judging whether the project is desirable, viable, and achievable
   D. By comparing what has been delivered with what was planned

30. In which activity of the 'controlling a stage' process are uncertainties logged?

   A. Report highlights
   B. Take corrective action
   C. Evaluate stage status
   D. Capture issues and risks

31. What is the purpose of implementing a training and coaching plan in agile transformations?

   A. To inform people about changes
   B. To encourage independence in learning
   C. To aid in applying changes practically
   D. To limit direct supervision

32. What technique is a collaborative method used to define decision-making within teams?

   A. Persona
   B. Delegation poker
   C. Release map
   D. Behaviour-Driven Development

33. What is a common misconception about agile?

   A. Agile is about empowering teams
   B. Agile framework alone will help to achieve benefits
   C. Agile focuses on producing higher-quality products
   D. Agile enables teams to minimize waste and reduce delays

34. Which role should directly report to the project manager?

   A. Delivery team members
   B. Team coach
   C. Product owner
   D. Project support

35. Which workshop establishes clear guidelines for ongoing benefits realization?

   A. Team planning workshop
   B. Project canvas workshop
   C. Release planning workshop
   D. Project closure workshop

36. In which workshop are the user groups defined and prioritized?

   A. Starting up workshop
   B. Project kickoff workshop
   C. Project initiation workshop
   D. Project canvas workshop

37. Which is a responsibility of the chief product owner?

   A. To coach teams on agile best practices
   B. To maintain information held on project dashboards
   C. To ensure that product delivery includes governance checks
   D. To ensure that project and delivery product backlogs align

38. Which of the following **BEST** describes a Minimum Viable Product in agile?

   A. A version of the product with features needed for feedback
   B. A tool used to measure product-market fit through user feedback
   C. An early release intended to gather insights quickly and iteratively
   D. A finalized product version that is ready for full-scale launch

39. Which of the following is affected by the change initiative?

   A. Project assurance
   B. Stakeholder
   C. Product owner
   D. Team coach

40. What is the eventual consequence of poor system design or software development?

   A. Trading/swapping
   B. Definition of Ready
   C. Swarming
   D. Technical debt

Notes

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Notes

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